Bechtel Group, Inc. Fifty Beale Street San Francisco, CA 94105

George P. Shultz President

January 25, 1981

Mr. José Piñera E. Minister of Mines Teatinos 120, Piso 9 Santiago, Chile

Dear Mr. Minister:

Onward social security, the labor code, let alone the mining industry. I truly enjoyed our conversations and I look forward to getting from you the english language statement about your new and creative system. I will also welcome being informed of developments in it as you go along and any additional thinking that occurs to you.

Please give my regards also to your wife. She was a wonderful dinner companion, and, I have no doubt, a stern critic of the arts. You both set a high and admirable standard.

With warm personal regards.

Sincerely,

Lon